

City of Fort Calhoun

Strategic Plan

2023

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EXECUTIVE SUMMARY

As a comprehensive plan prepares a community for future growth and development; a community's strategic plan helps identify and prioritize specific projects that will assist the city to reach its ultimate destination. The City of Fort Calhoun has completed this update to its Strategic Plan to help guide the development of future projects, land use decisions, and policy generation. This Update uses the same process that was part of the last strategic plan conducted in 2015. The planning process is outlined on page five of this document.

Part of the planning process focused on initiating various community engagement methods. Included in these methods was a stakeholder strategic workshop, community survey, pop-up event, and a social media outreach campaign. The results of the community survey can be found in the Community Engagement chapter of this plan. Each of these methods played an important role in obtaining feedback from the community and key stakeholders to help determine plan priorities and projects.

The final priorities outlined in this plan update were established by the Fort Calhoun City Council after reviewing survey results from the community and feedback from the stakeholder strategic workshop. Recognizing stakeholder's deeper understanding of these issues given their various roles in the community, but that residents also offer a unique perspective that should be acknowledged in the final ranking of strategic opportunities, the Council used input from both groups to help formulate their final decision on strategic opportunity ranking.

After careful consideration and analysis, the City Council ranked the following six (6) strategic opportunities as the top priorities for the 2023 Plan Update:

- | | |
|---|--|
| 1. Downtown Business District (Tier I, Mid-term) | 4. Recreation (Tier II, Short-term & Mid-term) |
| 2. Housing (Tier I, Short-term & Ongoing) | 5. Tourism (Tier II, Ongoing) |
| 3. Economic Development (Tier II, Short-term & Ongoing) | 6. Community Growth (Tier III, Ongoing) |

Although the goals are numbered, it is realized that such opportunities may take on different forms, be consolidated with other goals/projects, or be re-prioritized based upon unforeseen issues or opportunities. In such cases, this Update should be re-examined to provide proper guidance to local decision-makers. At a minimum the city should conduct an annual review of the adopted Fort Calhoun Strategic Plan Update to assure all goals, objectives, and actions are kept current.

INTRODUCTION

Strategic planning is the process by which leaders of an organization, such as a local government, determine what it intends to be in the future and how it will get there. It involves developing a vision for the organization's future and determining the necessary goals, priorities, and action strategies to achieve that vision. As Yogi Berra would say: "If you don't know where you are going - you might end up someplace else." A strategic plan serves as a community's roadmap and is used to prioritize initiatives, resources, goals, and department operations and projects. The strategic plan is a big-picture document directing efforts and resources toward a clearly defined vision.

Civic betterment initiatives do not happen overnight, nor are they accomplished by one person. Careful planning and consideration should be given to each. The city should rely on staff, appointed officials, elected officials, community groups, and other organizations to mobilize the necessary resources (both human and financial) to help achieve these identified projects. While many of these project will be undertaken in response to an identified public need, but some projects may be implemented to offer current and prospective residents with a favorable impression of the community, encourage tourism, and increase the marketability of Fort Calhoun to visitors and prospective home-buyers and businesses.



Stakeholders at the October 2022 Strategic Planning Workshop

PLANNING PROCESS

Purpose:

The purpose of this Update is to assist the City of Fort Calhoun in identifying and prioritizing initiatives that will serve as a catalyst for retaining existing residents, attracting new residents, promoting regional tourism, and eventually stimulating the types of development that will enhance the long-term vitality of the community. Thus, this Update's aim is to clearly articulate the city's priorities so they can be programmed into the Capital Improvement Plan (CIP).

Planning Process:

During the October 2022 strategic planning workshop, stakeholders and city leadership identified strategic opportunities currently facing the community. These strategic opportunities were further discussed by workshop attendees to help clearly define them as they relate to the community of Fort Calhoun. Using a dot voting process, attendees ranked each opportunity's order of importance to the community. Those opportunities that received a consensus of votes during the first round of voting, were considered top tier priorities for the city. Three separate rounds of voting were used to help prioritize the strategic opportunities for the city.

The final step of the workshop was to divide the strategic opportunities into short-term (defined as 1-3 years), mid-term (defined as 4-6 years), long-term (defined as 7-10+ years) and ongoing timeframes. The results of the voting process are shown below:

- | | |
|--|---|
| 1. Housing (Tier I) | 4. Tourism (Tier II) |
| 2. Economic Development (Tier II) | 5. Community Growth (Tier III) |
| 3. Recreation (Tier II) | 6. Downtown Business District (Tier III) |

For consistency the Fort Calhoun Strategic Plan Update will be similarly formatted as the original plan. It will identify the top strategic opportunities of the community and list individual concerns, objectives, actions, timelines, responsible groups/agencies, and potential resources for each opportunity. The intent of this Update is to clearly articulate the priorities of Fort Calhoun over the next five years so that limited local resources (human and financial) are being used to address priority opportunities.

As residents and frequent visitors of Fort Calhoun, the public, much like project stakeholders, also has significant perspective to offer regarding what priorities and initiatives the City should be focusing on during this Update. As a way to better engage this audience, the City of Fort Calhoun distributed a community-wide, virtual survey which allowed respondents to provide direct feedback that is reflected in this final document.

Based on the slight difference in results between the community survey and the feedback obtained from the stakeholder committee, the City Council became the final decision makers in determining the official ranking of strategic opportunities that is used in this Update.

Recognizing the stakeholder committee's deeper knowledge of these issues given their roles in the community but also that residents offer a unique perspective that should be acknowledged in the final ranking of strategic opportunities, the Council used input from both of these groups to help make their final decision on strategic opportunity ranking. The results of the community survey can be found in the Community Engagement chapter.

The implementation timeframes that were assigned to each strategic opportunity by the stakeholder committee were maintained through the Council's review of the tier rankings. These timeframes can be viewed in the graphic provided on page 7 of this document.

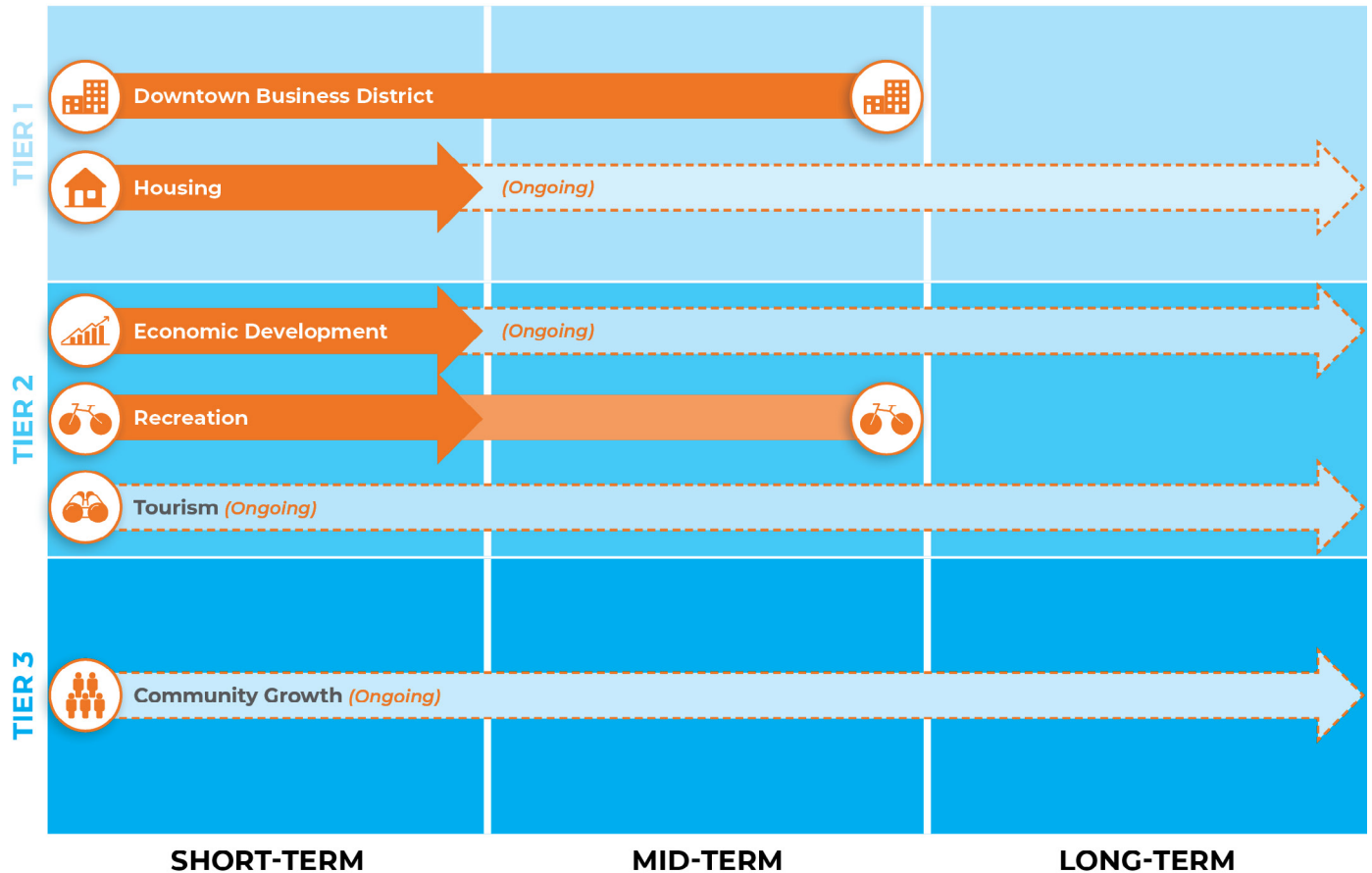
The following is the final ranking of the six (6) strategic opportunities for the 2023 Update as decided by the City Council:

- | | |
|---|---------------------------------------|
| 1. Downtown Business District (Tier I) | 4. Recreation (Tier II) |
| 2. Housing (Tier I) | 5. Tourism (Tier II) |
| 3. Economic Development (Tier II) | 6. Community Growth (Tier III) |

Although the goals are numbered, it is realized that such opportunities may take on different forms, be consolidated with other goals/projects or be re-prioritized based upon unforeseen issues or obstacles. In such cases, this Update shall be re-examined and adopted to provide proper guidance. At a minimum the city should conduct an annual review of the adopted Fort Calhoun Strategic Plan Update to assure all goals, objectives and actions are kept current.

Our Strategic Opportunities

The following strategic opportunities have been identified as top priorities to focus on in the coming years and beyond. Each of these strategic opportunities play an important role in maintaining a quality of life that makes Fort Calhoun an attractive place to live, work, visit, recreate and invest. The timeline also presents a timeframe of implementation for each of the identified strategic opportunities. Timeframes used in this Update are Short Term (0-3 years), Mid Term (3-5 years), Long Term (5-10 years), and Ongoing (present day to undetermined).



Our Mission

*Gateway to the Past...
Pioneers to the Future*

This Update builds upon the original process that was implemented during the 2015 Fort Calhoun Strategic Plan. During this process, top strategic issues were identified by community stakeholders and voted upon based on their perceived priority ranking and timeframe for implementation. At the 2022 strategic workshop, community members, elected officials, and city staff came together to repeat this same process. This Update acknowledges all of the public/private resources (human and financial) that were invested to successfully implement a wide-array of community betterment initiatives since the adoption of the 2015 Strategic Plan. This Update intends to build upon that success with the strategic opportunities that were prioritized in this 2023 Update.

View the full 2015 Fort Calhoun Strategic Plan [here](https://bit.ly/3jyphG) (https://bit.ly/3jyphG).

01

DOWNTOWN BUSINESS DISTRICT Strategic Opportunity

The downtown business district of a community serves as a hub for commercial and civic life. Preserving the history and integrity of Fort Calhoun's downtown will be integral to its future growth as a community.

RANKING - *Tier I*

TIMEFRAME - *Mid-Term*

Issues/Concerns	Action Steps
Parking availability Traffic and speed concerns Walkability and pedestrian safety Street and stormwater drainage Facade, storefront aesthetic, and streetscape	Incorporate design standards for downtown Work with State Department of Transportation to mediate traffic and speed concerns Design traffic calming and walkability features that can easily be incorporated into the current street design Complete a Downtown Revitalization Plan Consider options for financing infrastructure improvements
Downtown building availability Need for more commercial space Missing retail and service needs Promote existing businesses	Incentivize infill development opportunities Promote downtown and existing businesses with a new brand and marketing plan Conduct a retail needs assessment to identify economic leakages or gaps in current retail offerings and needs Create a Business Retention and Recruitment Plan Create mentoring opportunities for future business leaders

Potential Funding Resources

General Obligation Bonds, Special Assessment Districts, Local Option Sales Tax, Community Development Block Grant (CDBG) Program-Downtown Revitalization Program, Tax Increment Financing, private monies, Business Improvement District, private foundations, Nebraska Arts Council, GROW Nebraska™, Rural Enterprise Assistance Act (REAP), Service Corps of Retired Executives (SCORE), Community Development Assistance Act, Federal Home Loan Bank – Joint Opportunities for Building Success, Small Business Administration and USDA Rural Development.

Potential Partnerships

Fort Calhoun City Council, Fort Calhoun Planning Commission, Fort Calhoun Downtown Association/business-owners, Fort Calhoun residents, Washington County Gateway Economic Development Corporation, Metropolitan Area Planning Agency, and Fort Calhoun Community Association.

02

HOUSING

Strategic Opportunity

Housing is one of the most essential pieces of a community. Ensuring current and future residents have safe, accessible, and a choice of housing options can act as a catalyst for community growth and quality of life. For this reason, the City of Fort Calhoun and stakeholders have determined housing to be one of the top strategic opportunities and focus of this plan.

RANKING - Tier I

TIMEFRAME - Short-Term/Ongoing

Issues/Concerns	Action Steps
Infill development sites Infrastructure extensions (focused to the south) Need for rentals or starter homes Land availability	Identify areas for future residential development Partner with public/private agencies to create incentives for residential developers Consider options for financing infrastructure extensions Secure location (100-200 acres) for workforce housing development
Missing middle-income housing Need for rentals or starter homes Diversity of housing options	Conduct a community survey to solicit feedback from residents on housing demand Create incentive programs for rehabilitation of residential properties Consider updating zoning regulations to allow for more diverse housing types (duplex, 4-plex, middle-income housing, etc.)

Potential Funding Resources

Local lending institutions, Tax Increment Financing, private funds, Nebraska Department of Environment and Energy, Nebraska Investment Finance Authority Programs, Nebraska Department of Economic Development Housing Programs, and U.S.D.A. Rural Development Programs.

Potential Partnerships

City of Fort Calhoun, Fort Calhoun Planning Commission, Fort Calhoun residents, city staff, property owners, Media Outlets, Social Service Agencies, private developers, Washington County Gateway Economic Development Corporation, Metropolitan Area Planning Agency, and local lending institutions.

03

ECONOMIC DEVELOPMENT

Strategic Opportunity

Economic development is the creation of wealth within a designated area by means of investment and incentives. It can foster in many ways including programs, policies, and activities that promote business expansion, relocation, or retention. These public/private investments seek to improve the economic well-being and quality of life in Fort Calhoun by expanding the tax base of the city, increasing employment opportunities for residents, and generate sales tax revenue for other civic betterment initiatives.

RANKING - Tier II

TIMEFRAME - Short-Term/Ongoing

Issues/Concerns	Action Steps
Land availability for commercial development Shovel-ready sites Infrastructure extensions (focused to the south) Light industrial development	Identify areas for future industrial development Secure 1,000± acres for future industrial development Consider public/private options for financing infrastructure extensions, such as LB840
Limited retail options Childcare and daycare options Employment and activities for youth Growing school district	Conduct a community survey to solicit feedback from residents on need for childcare and employer and commuter information Promote job opportunities in Fort Calhoun businesses Consider the feasibility of the city operating a childcare facility Create a brand and awareness around shopping locally

Potential Funding Resources

Local Funds, Tax Increment Financing, LB840 Local Option Sales and Use Tax, Community Redevelopment Authority/Agency, U.S.D.A. Rural Development Programs, Utility Providers, Nebraska Investment Finance Authority Programs, Nebraska Department of Economic Development, Nebraska Department of Transportation Programs, U.S. Department of Commerce - Economic Development Administration.

Potential Partnerships

City Council, Planning Commission, Washington County Gateway Development Corporation, Metropolitan Area Planning Agency, businesses and residents, Greater Omaha Chamber of Commerce, and Grow Sarpy.

04

RECREATION Strategic Opportunity

Recreation can act as a source of community economic development by actively engaging residents and visitors to explore local attractions, create new revenue streams, and promote healthy living.

RANKING - Tier II

TIMEFRAME - Short-Term/Mid-Term

Issues/Concerns	Action Steps
Expand walking/biking trails Parks and recreation Boyer Chute	Continue to develop the community's trail network Create a comprehensive biking and walking trail map Invest in current available city park space Partner with local and state agencies to promote local tourist and recreation assets.
Expand youth sports options Year-round recreation opportunities Diverse and wide-ranging activities for all age groups	Promote existing parks and recreation amenities Construct a new youth sports complex Improve existing city park space by adding new amenities (pickleball, tennis, basketball, etc.) Expand Library hours and programming to create new opportunities for youth and family activities

Potential Funding Resources

Local monies, Local Option Sales Tax, private donations, private foundations, volunteer efforts, fee for use, Nebraska Department of Economic Development Programs, Papio-Missouri NRD, and Nebraska Game and Parks Commission Programs.

Potential Partnerships

Fort Calhoun City Council, Fort Calhoun Park and Recreation Board, local sports associations, residents, Fort Atkinson State Park, Fort Calhoun Community Association, Papio-Missouri Natural Resources District, Omaha Convention and Visitors Bureau, Nebraska Department of Economic Development Programs, Nebraska Game and Parks Commission, local businesses and outdoor recreational enthusiasts.

05

TOURISM

Strategic Opportunity

As a community full of cultural and natural assets, tourism is a key part of Fort Calhoun's future growth. Investments into existing attractions and opportunities will help to promote local and regional tourism, bringing in more visitors, and new residents to the area.

RANKING - Tier II

TIMEFRAME - Ongoing

Issues/Concerns	Action Steps
Fort Atkinson Camp sites and recreational tourism Downtown Fort Calhoun School and sporting events	Partner with local and state agencies to better promote existing tourist destinations and attractions Explore locations for a future year-round camp site in conjunction with Fort Atkinson Promote unique tourist destinations within Fort Calhoun's downtown area Capitalize on tourist dollars brought in from youth and school sporting events and activities
Community events Promoting Fort Calhoun as a tourist destination Adams Street Plaza Bike/trail tourism	Invest in a community events calendar Create a brand and marketing plan for promoting tourism in Fort Calhoun Organize a community events committee to help maintain current events and plan new ones, and expand the list of civic volunteers/sponsors

Potential Funding Resources

Local option sales tax, charitable donations, Business Improvement District, private foundations, and Nebraska Department of Economic Development Programs.

Potential Partnerships

Fort Calhoun residents, Fort Calhoun City Council, Fort Calhoun Community Association, local organizations and businesses, Nebraska Game and Parks Commission, Washington County Visitor Improvement Fund, Washington County Museum Board, Washington County Gateway Economic Development Group Corporation, Metropolitan Area Planning Agency, Omaha Conventions and Visitor's Bureau, and Nebraska Department of Economic Development.

06

COMMUNITY GROWTH

Strategic Opportunity

The intentional stewardship of public finances, infrastructure systems, and natural resources is a solid foundation for promoting smart development and future growth for a community. In Fort Calhoun, this is primarily focused on preserving current land use policies for residents while also attracting future development of appropriate commercial and residential uses within city limits.

RANKING - Tier III

TIMEFRAME - Ongoing

Issues/Concerns	Action Steps
Land availability Shovel-ready sites Infrastructure extensions (focused to the south) Upgrade current infrastructure	Identify areas for future residential and industrial development Secure 1,000± acres for future industrial development Conceptual design for future infrastructure extensions Consider options for financing infrastructure extensions
Update future land use map Balance need between housing, jobs, and childcare services Annual town hall meeting Incentivize smart development Update Capital Improvement Plan	Conduct a community survey to solicit feedback from residents on need for housing, jobs, and childcare Promote job opportunities in Fort Calhoun businesses Consider the feasibility of the city operating a childcare facility

Potential Funding Resources

Local monies, LB840, Local Option Sales Tax, Tax Increment Financing, General Obligation Bonds, Special Assessments, Capital Improvements Planning

Potential Partnerships

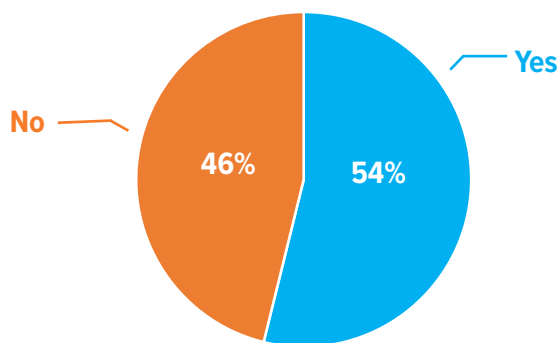
City of Fort Calhoun, Fort Calhoun Planning Commission, Community Redevelopment Agency/Authority, Community Foundation, Washington County, private investors/developers/businesses, Nebraska Department of Economic Development Programs, Nebraska Investment Finance Authority Programs, USDA Rural Development Programs, Nebraska Department of Environment and Energy Programs, and U.S. Department of Commerce - Economic Development Administration.

COMMUNITY ENGAGEMENT

As residents and frequent visitors of Fort Calhoun, the public has significant perspective to offer regarding what priorities and initiatives the city should be focusing on during this Update. As a way to better engage this audience, the City of Fort Calhoun distributed a community-wide, virtual survey during the months of November and December 2022 which allowed respondents to provide direct feedback that is reflected in this final document.

There were a total of five (5) questions on this survey, including multiple choice, ranking, and short answer. The questions were developed by city leaders and elected officials. The survey was shared via social media on the mayor's official Facebook page, as well as on a printed postcard distributed at the Christmas in Calhoun community event. A total of 39 responses were collected.

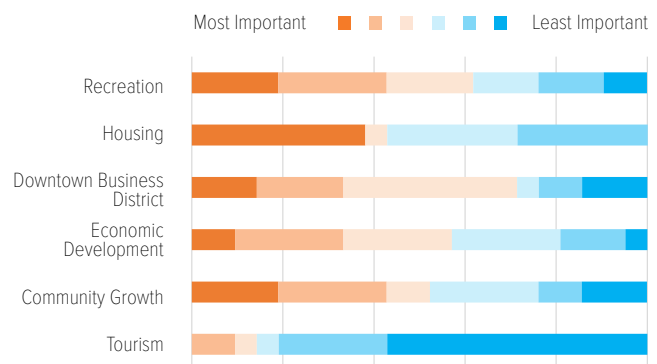
Are you an in-town resident of Fort Calhoun (you pay city property tax)?



Results of the November - December 2022 Fort Calhoun Community Survey

* Results shown in this table are based on responses from those who stated they are in-town residents of Fort Calhoun who pay city property taxes.

Rank the following Strategic Opportunities from your Most Important (1) to Least Important (6)*



Respondents were asked to provide a few short answers about what strengths they believe the community has and what obstacles they have to overcome. Below are a few quotes pulled from respondents' answers.

Strengths

"Proximity to Omaha and small town feel all in one."
- Survey respondent

"So many amazing families that support all the activities and organizations."
- Survey respondent

Obstacles

"Lack of available property for future business and housing development."
- Survey respondent

"Space for new businesses and abandoned buildings in Main Street."
- Survey respondent

Full results from the community-wide survey can be found in Appendix C.

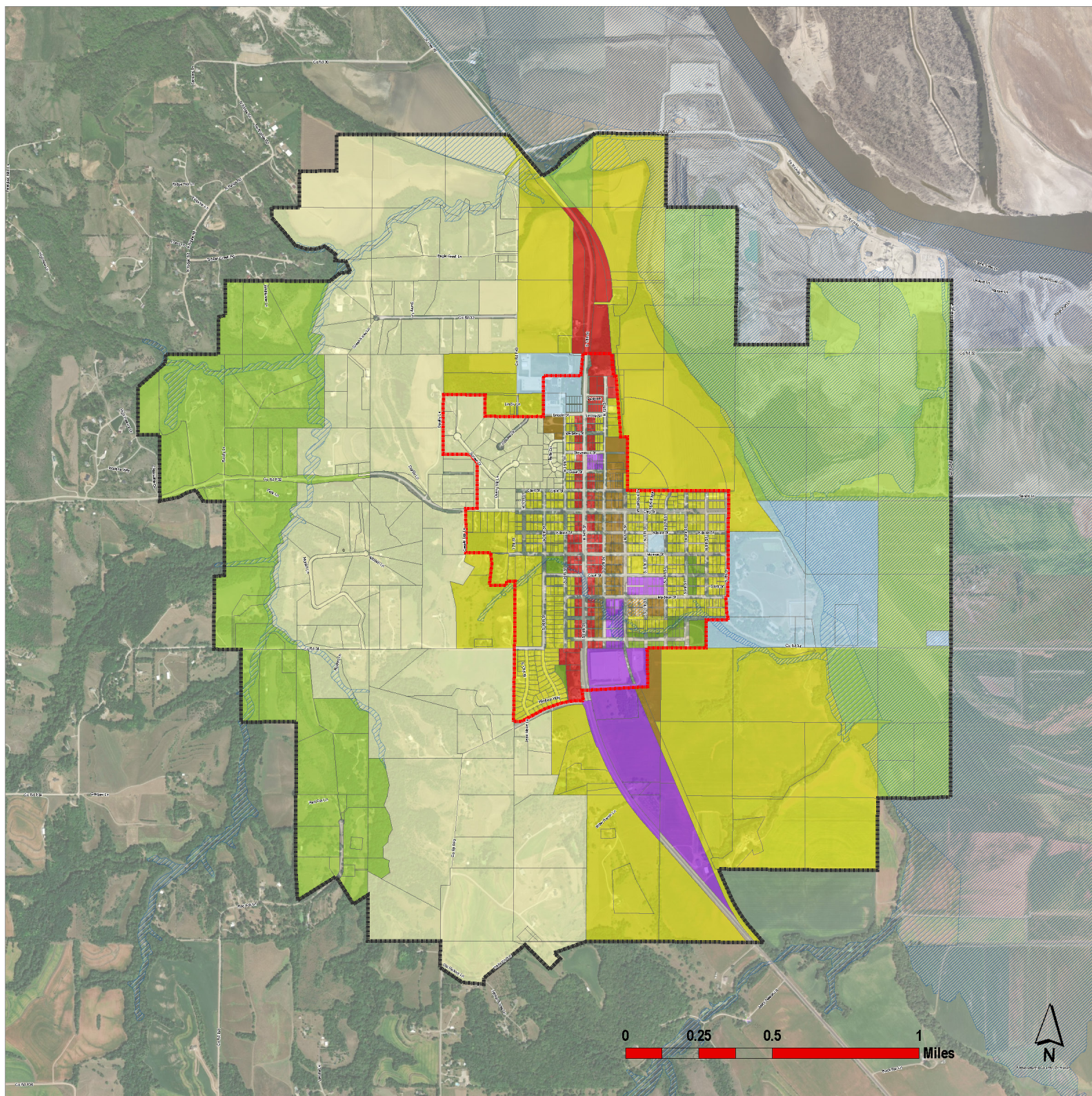
APPENDICES



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APPENDIX A

Current Future Land Use Map



LEGEND

 Corporate Limits

 Zoning Jurisdiction

Flood Hazard Areas

 100-year Floodplain (AE)

 100-year Floodplain (A)

Future Land Use

 Agricultural

 Rural Residential

 Single Family Residential

 Multi-Family Residential

 Mobile Home District

 Commercial

 Industrial

 Major Public Facilities

 Parks

Fort Calhoun, NE Future Land Use Map



Created by: K. Andersen
Date: September 2016
Revised By: M. Mustain
Revised Date: June 2019
Revised Date: November 2021
Software: ArcGIS 10.6.1
File: 151046.01

APPENDIX B

Stakeholder Meeting

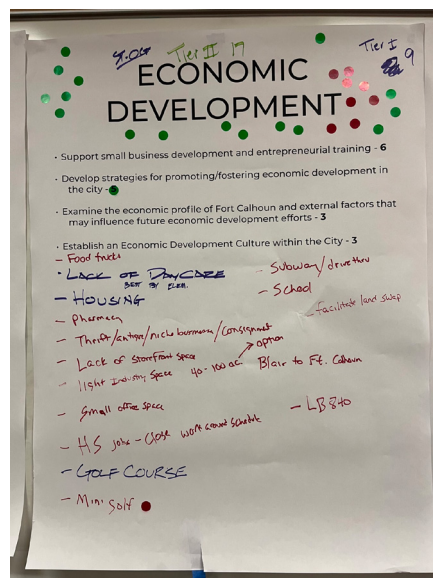
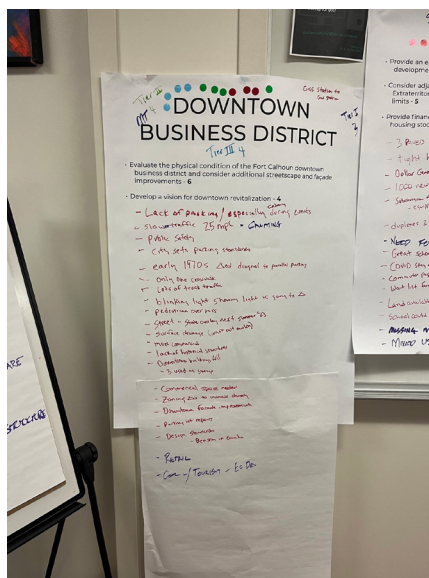
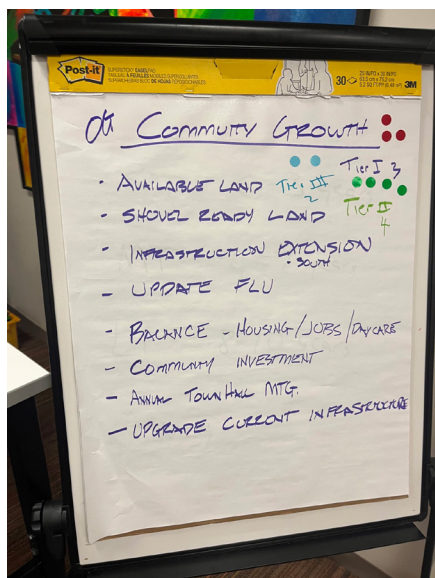
STRATEGIC PLANNING WORKSHOP

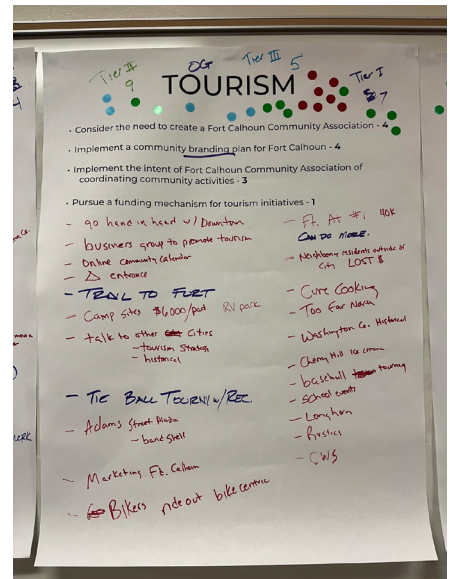
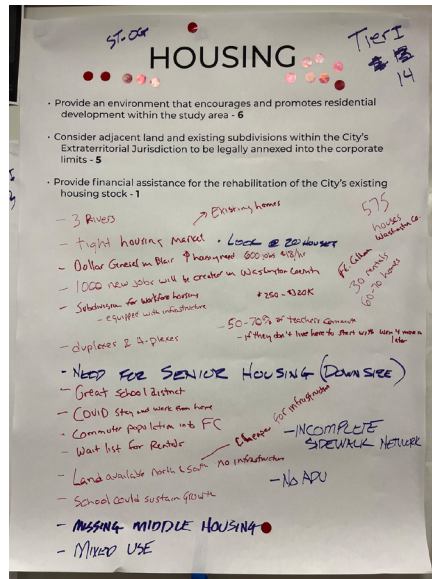
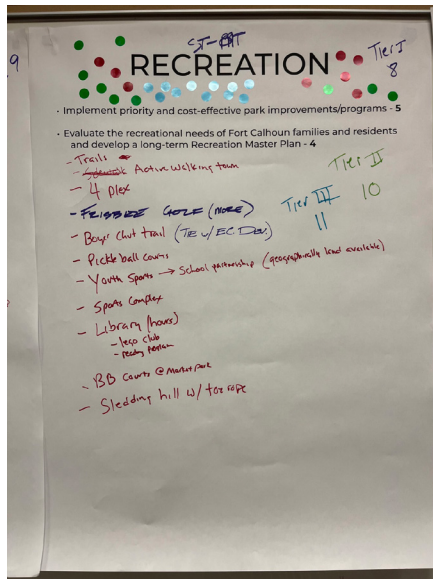
On October 26, 2022 members of the Fort Calhoun City Council, city staff, community leaders, and concerned members of the community held a strategic planning workshop to discuss and prioritize various strategic issues in and around Fort Calhoun. A total of 20 stakeholders participated in the workshop. JEO Consulting Group, Inc. facilitated the workshop which followed an agenda geared to inform, educate and build consensus of the group. The group discussed the intent of the meeting and reviewed the strategic issues identified in the 2015 Strategic Plan with city staff and discussed additional potential issues. The goal of the strategic planning workshop was to establish consensus on civic betterment initiatives so the city could formulate strategies and target local resources (both human and financial) to accomplish the goals.

Based on the 2015 Strategic Plan, 5 (five) strategic opportunities were discussed at the strategic planning workshop. These opportunities were decided upon during the previous plan's development process with input from another stakeholder committee, city staff, and elected officials. After discussing these 5 (five) strategic opportunities, one additional opportunity (Community Growth) was identified as needing to be a part of the 2023 Update. The 6 (six) total strategic categories in this Update are:

- Housing
- Recreation
- Community Growth
- Tourism
- Economic Development
- Downtown Business District

The stakeholders were then asked to consider each of the 6 (six) categories and identify their top priorities through a voting exercise. Participants could place more than one vote on a particular project but were allowed only a total of 5 (five) votes. Based upon the voting, the top categories` were tallied and selected for more detailed discussion. What follows are photos of the final voting score for each strategic opportunity.





Based upon the Strategic Opportunities and Priority Setting Exercise, the stakeholder committee developed their list of strategic opportunity priority rankings. This ranking was used by the Fort Calhoun City Council as they decided on the final priority ranking for the strategic opportunities included in this Update.

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APPENDIX C

Community Survey Results

Are you an in-town resident of Fort Calhoun (you pay city property tax)?	Rank the following Strategic Opportunities from your Most Important (1) to Least Important (6).	What do you see as Fort Calhoun's biggest strength as a community?	What do you see as Fort Calhoun's biggest obstacle to overcome as a community?	What other opportunities should the City consider while developing this plan?
Yes	Community Growth;Economic Development;Downtown Business District;Housing;Recreation;Tourism;	The schools (elementary and high school) are an important community strength. Fort Calhoun is a neighborhood commercial center for southern Washington County.We have a strong sense of community based on our history, our self-image and support for each other.	Lack of available property for future business and housing development.	Move ahead with the trail system connecting all the recreational parks, ball fields, Fort Atkinson, elementary school and downtown business district for a walkable, unified city. Recognize and increase awareness that all citizens share in the success of a mutually supportive community.
Yes	Downtown Business District;Tourism;Recreation;Economic Development;Housing;Community Growth;	It has great historical value.	Too many cliques.	All of the problems with the school district.

Yes	Housing;Community Growth;Tourism; Economic Development; Recreation;Downtown Business District;	Excellent School District Well focused goals and follow through by the city/community	Limited access to development property and lack of diversity in housing choices	Continued joint efforts to enhance tourism and development of more niche businesses that promote quality of life at all stages in the community
Yes	Housing;Economic Development;Community Growth;Downtown Business District; Recreation;Tourism;	School System & community activities surrounding it	Lack of affordable housing within the city	The city has done a nice job adding recreational opportunities and the school system has really stepped up with improvements. Our business community has been very generous. It would be nice if the city had a plan to bring more business to town.

Yes	Housing;Community Growth;Economic Development;Recreation;Downtown Business District;Tourism;	It is close to Omaha/Blair jobs, but it feels like a small town.	Lack of a real local economy partly due to lack of pride in the community. Folks from outside city limits use our resources (roads to access schools, parks, splash pad) but spend all of their money in Omaha or Blair.	Have we considered the negative impact the Washington County Sheriff has had on a large portion of the local economy. No restaurant will have much success after the sun goes down if there is always an officer parked within 50 feet of the front door. Perhaps we could save some money and help some businesses if we considered this question seriously.
Yes	Recreation;Downtown Business District; Economic Development; Community Growth;Housing;Tourism	Coming together to get things completed	.	.
Yes	Recreation;Downtown Business District; Community Growth;Housing; Economic Development;Tourism	The community wide opportunities available to participate in	More business	Bring in event
No	Economic Development;Tourism; Community Growth;Downtown Business District; Recreation;Housing;	New venue opening up that will bring more people to the town.	Lack of restaurants	New generation

No	Housing;Community Growth;Recreation; Economic Development; Downtown Business District;Tourism;	Plenty of events.	Inclusiveness.	Outside families.
Yes	Housing;Downtown Business District; Recreation;Economic Development;Tourism; Community Growth;	School district	High taxes	Keep the small town charm
No	Economic Development; Downtown Business District; Community Growth;Tourism; Housing;Recreation;	The people	Diversity	Fast food
No	Economic Development; Community Growth; Downtown Business District;Housing; Recreation; Tourism;	Everybody be being one big together community	A lack of organization of good people	Help new people get to know the town and etc
No	Economic Development; Recreation;Community Growth;Downtown Business District; Tourism;Housing;	The community has a lot of support of small business owners both in district and out	the town pushing out new growth	install cameras to prevent vandals

Yes	Recreation;Tourism; Housing;Economic Development;Community Growth;Downtown Business District;	Fort Atkinson SHP	Outdoor Ranges within City jurisdiction.	City Campground n
No	Recreation;Downtown Business District; Tourism;Economic Development;Community Growth;Housing;	Small town family feel.	Staying small and personal	Keep taxes reasonable and support agricultural
No	Recreation;Downtown Business District; Tourism;Economic Development;Community Growth;Housing;	Small town community/local support	Staying small- keeping the small town community feel and supporting agriculture	Supporting agriculture and keeping the small town
Yes	Downtown Business District;Economic Development;Recreation;C ommunity Growth;Housing;Tourism	Community events with large amount of support.	Pouring large amounts of money into new buildings.	Better sidewalks and restoration of old buildings.
Yes	Recreation;Economic Development;Downtown Business District; Community Growth; Housing; Tourism;	Good school	Astronomical taxes	Recreational park/courts... pickleball, basketball, etc

No	Tourism;Recreation; Community Growth; Housing; Downtown Business District; Economic Development;	Washington	more popcorn at the football games	A big city wide flash mob to attract tourists
No	Tourism;Recreation; Downtown Business District;Community Growth;Housing; Economic Development;	Small town community	Businesses going out of business	Opportunities for tourism
Yes	Community Growth;Economic Development;Recreation;H ousing;Tourism;Downtown Business District;	Community togetherness	More space for children's sports/activities	Recreational center for sports/activities
No	Economic Development;Community Growth;Downtown Business District; Tourism;Housing; Recreation;	Distance from Omaha	Lack of better paying jobs	E good stewards of taxpayers money
No	Tourism;Recreation;Downt own Business District;Economic Development;Community Growth;Housing;	Ability to be a small community of engaging people in close proximity to Omaha	Extending our reach to a greater Fort Calhoun area. Continued momentum for strong schools and city infrastructure (sewer, roads, parks) Splash pad is a big hit.	To keep the City “right sized”. Ft Calhoun is at a crossroad of future growth. The natural lean is to become larger, add citizens and new businesses. The unique quality of fort Calhoun is the small town vibe. We moved here 32 years ago to engage in a smaller school system and small town atmosphere. Keep up the great work and thanks for your leadership.

Yes	Downtown Business District;Community Growth;Economic Development;Tourism; Housing;Recreation;	Community spirit for special events (ie: Christmas)	Developing the downtown. Get something in the empty structures.	How to continue growth throughout downtown
Yes	Housing;Downtown Business District; Economic Development; Community Growth; Tourism;Recreation;	So many amazing families that support all the activities and organizations.	1. Space for youth sports. We desperately need a better field complex & community center with gyms & workout facility. 2. Regulating main street store front usage...so many buildings being used for storage that could be used for businesses that would bring economic growth, it's disappointing to see.	Big need for residential growth.
Yes	Economic Development;Recreation;Downtown Business District;Housing;Community Growth;Tourism;	The long time residents of FC are strong supporters of the community.	Many of the residents of FC don't buy into the community. They go to Omaha or Blair for everything.	Fort Calhoun needs a swimming pool. This would help to promote community especially during the summer. There are towns half the size of FC that have swimming pools.
Yes	Housing;Recreation; Economic Development; Community Growth; Downtown Business District;Tourism;	Community coming together for projects	Gaining land for housing growth	I have no idea
No	Housing;Recreation; Downtown Business District;Community Growth;Economic Development;Tourism;	Very friendly and welcoming	Housing	Changing some of the zoning so more houses can be built.
No	Tourism;Recreation; Downtown Business District;Economic Development;Housing; Community Growth;	Fort Atkinson - should be a bigger draw than it is. But #1 is our school. Best in a 50 mile radius from here	Bad restaurants. Too close to Omaha	Swimming pool

Yes	Housing;Community Growth;Downtown Business District; Recreation;Tourism; Economic Development;	Small town		Senior center/Rec center
Yes	Economic Development; Community Growth; Downtown Business District;Recreation; Housing;Tourism;	How well the town comes together to make our town great.		
Yes	Community Growth; Recreation;Downtown Business District; Housing;Economic Development;Tourism;	Small town community	Budget control. Parking was added for the splash pad when there is adequate parking in the teachers lot and the church.	Community center in FC, for family activities
Yes	Community Growth;Recreation;Downtown Business District; Housing;Economic Development;Tourism;	A small town community	Budget control. Seriously. Parking was added for the splash pad when there is adequate parking in the teachers lot and at the church	That FC is a small town not a Bennington or Ralston. Since the loss of the community center FC needs a convention center for family activities similar to Woodbine.
Yes	Housing;Recreation; Downtown Business District;Economic Development;Tourism; Community Growth;	Supporting each other in times of need. Education system.	The school keeping up with the growing population without affecting quality	Rezoning and option enrollment.
No	Tourism;Recreation; Community Growth; Downtown Business District; Economic Development;Housing;	People		Senior activities

No	Recreation;Downtown Business District;Economic Development;Housing;Co mmunity Growth;Tourism;	It's people. We have skilled blue collar people that are giving of time and resources. Should also take advantage of being so close to the river with utilizing that for a lake of recreation or something of that nature.	Facilities and housing. It's a desirable place to be without much housing options	We need athletic facilities. New courts and fields. This would bring a lot of things to the community and we are also growing. Youth sports is a multibillion dollar industry. FC can tap into that
No	Economic Development; Downtown Business District;Recreation; Housing;Tourism; Community Growth;	The community support and involvement	Lack of facilities and housing	Grant opportunities for business and community development

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